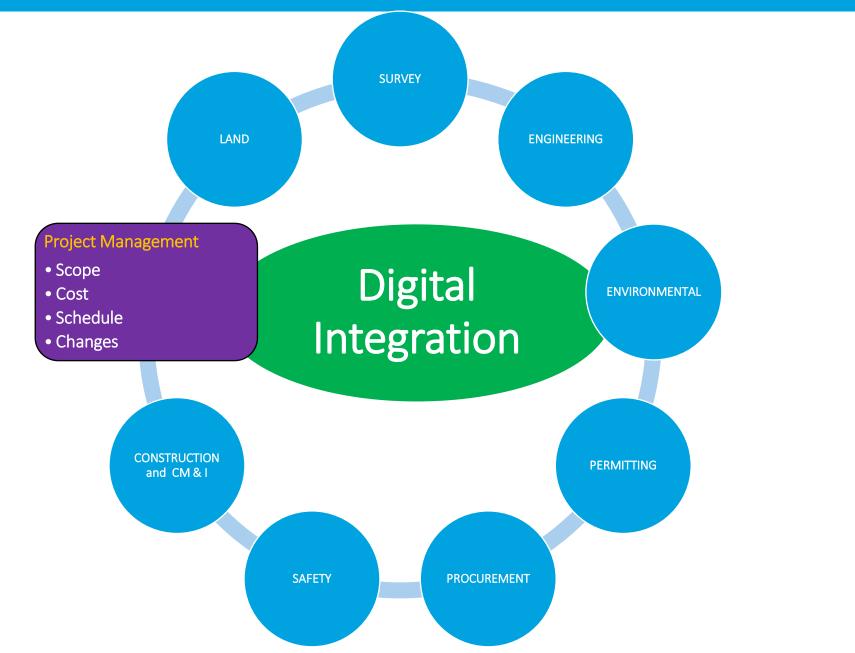
Transforming Project Execution Through Digitization

The Pipeliners Association of Houston Business Meeting November 4, 2024

#### **Project Lifecycle**



# Why The Industry Needs Technology Integration

"Are we on budget, schedule, and what is our progress?"

Project Manager

- Collaboration
- Transparency
- Planning
- Data Quality and Audit
- Reporting/Analytics
- Standardization
- Portfolio Management
- Material Tracking

"How do I know this is Traceable, Verifiable, and Complete (TVC)?" Owner/Operator "I never gave permission for you to enter!" Angry Landowner

**Cost Savings** 

Compliance Meeting Deadlines "What do you mean it is not in Mill records, we buried it!" Survey Supervisor

"I am not sure if that weld has been x-rayed" Welding Inspector

"I didn't know that was supposed to be heavy wall"

Party Chief

## **Project Compliance and Technology**

"Are we tracking pups" Inspection-Survey

*"Are we building to design" Project Manager – Owner Operator* 

"Are we meeting anomaly sleeve and coating specs" Project Manager - Contractor

Sleeve and coating Conformance & Compliance

"Are we meeting depth of cover" Project Manager - Contractor



Pup Conformance & Compliance



Foreign Line Crossing Conformance & Compliance

# **Project Compliance and Technology**

"Are we meeting material specs. (Ex: wall thickness and pipe changes)" Project Manager - Contractor "Are we meeting PHMSA's TVC requirements" Project Manager – Owner Operator

"Does the weld map verify against the tally report" Project Manager - Contractor



Illustration of a mobile platform is used widely across pipeline transmission, distribution, utilities and gathering systems.

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General Inspectio

Specific Inspection We

Progress Operator Forms

Labor &

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Unit Price &

Barcode Items

Simay Pala

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- Mobile View
- Web Dashboard



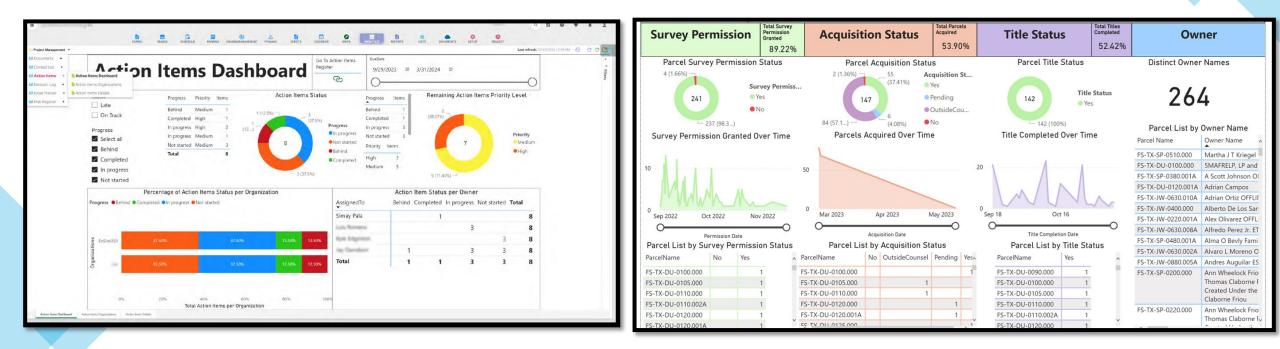
From The Field To The Office

# Forward Thinking Project Management

• How are technology platforms in the industry closing the gap for Project Management?

Think and Expect Real Time Project Transparency

• How many project stakeholders are involved in one project? Different Vendors, Project Hierarchy, Owner, etc..



From the Field to the Office

# An integrated approach to Project Scheduling

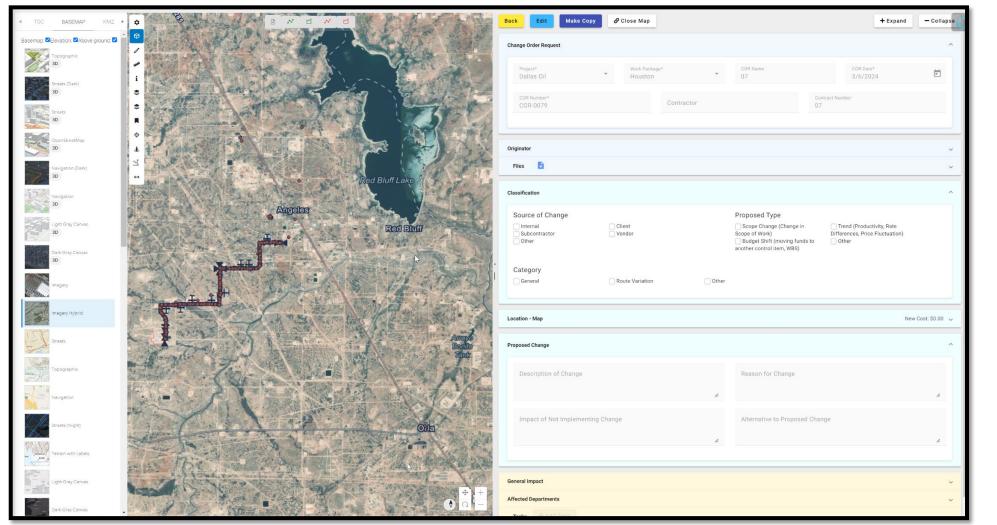
Multiple Vendor Schedule integration

- MasterSchedule
- Baselines
- Milestones
- Primavera integration
- Construction

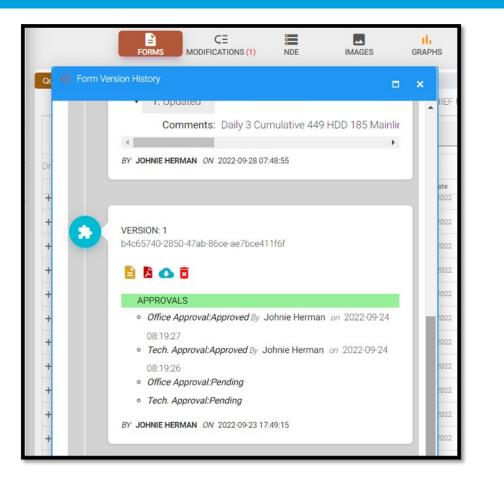
	The second secon			contracting E	igineening (1)	ocurement - owne	a trocarcinent oor	Intractor	MODIII	cation Construction Milestones									
4.97	5.42 😵 😤 🔍 🔍	¥ <	> FE FEAT	URES - 🗣 S	ETTINGS 🔻	S EXPORT	CRITICAL PATH	01/01/202	24	Find tasks by name									
WBS	Name	Code	Calendar	Start	Finish	% Done	Constraint Type	Con 20	023	Project start 1	2024 Q3		Q4	Q1	Q2	2025 Q3	Q4	Q	1
1	> Construction - PV Solar Constructi					0													
2	> Construction - Misty Substation Co					0													
3	> Construction - Exodus Substation					0													
4	> Construction - BESS Construction					0													
5	> Development - Development		Six Days {8H}	Mar 5, 2024	Jun 7, 2024	35		Dev	velopme	t - Development									
6	Preliminary - Power Studies-EPE			Jan 1, 2024	Apr 5, 2024	90		dies	s-EPE										
7	Preliminary - LCRA Utility Study			Apr 8, 2024	May 15, 202	24 5	Start no earlier than	Apr	Pre	minary - LCRA Utility Study									
8	Preliminary - ERCOT Approval Period			May 16, 2024	May 30, 202	24 💿				Preliminary - ERCOT Approval Period									
9	Preliminary - Interconnection Agree			May 17, 2024	Jun 4, 2024	30	Start no earlier than	Мау		reliminary - Interconnection Agreement									
10	Preliminary - BESS Interconnection			Jun 5, 2024	Jun 11, 202	4 0	Start no earlier than	Jun	Po	eliminary - BESS Interconnection Amendment									
11	Preliminary - Issue Interconnection			Jun 12, 2024	Jun 12, 202	4 0	Start no earlier than	Jun conr	nection a	greement and Amendment to Execution Teams									
12	> EPC Contracting - EPC Contracting			Apr 17, 2024	Aug 13, 202	24 11	Start no earlier than	Apr	EPC	Contracting - EPC Contracting									
13	> Permitting - Permitting			Mar 1, 2024	Jun 20, 202	48			Permitti	ng - Permitting									
14	> Engineering - Engineering Summary			Jan 8, 2024	Apr 22, 202	5 16		) Sur	immary										
15	> Procurement - Owner - SMA Invert			Apr 3, 2024	Aug 25, 202	25 0		Pro	curemer	t - Owner - SMA Inverters							l I		
16	> Procurement - Owner - PV Modules			Apr 3, 2024	May 22, 20	25 0		P	rocurem	ent - Owner - PV Modules									
17	> Procurement - Owner - BESS System		Six Days (8H)	Jun 10, 2024	Jul 22, 202	5 0				Procurement - Owner - BESS System									
18	> Procurement - Owner - MPT XMFR		Six Days {8H}	May 25, 2024	Apr 24, 202	5 0				Procurement - Owner - MPT XMFR- Misty									
19	> Procurement - Owner - MPT XMFR		Six Days (8H)	May 27, 2024	Apr 4, 2025	0				rocurement - Owner - MPT XMFR- Exodus		_							
20	> Procurement - Contractor - Tempor		Six Days {8H}	Aug 30, 2024	Nov 13, 202	24 0				Procurement - Contractor - T	emporary Facilities	-	-						
21	> Engineering - Civil Engineering		Six Days {8H}	Apr 17, 2024	Jul 4, 2024	17				Engineering - Civil Engineering									
22	> Engineering - PV/ Solar Design Eng		Six Days {8H}	Mar 11, 2024	Sep 10, 202	24 16		- PV	// Solar I	esign Engineering									
23	> Procurement - Contractor - Tracker		Six Days (8H)	May 25, 2024	Mar 19, 202	25 0		ocur	rement -	Contractor - Tracker System Procurement									

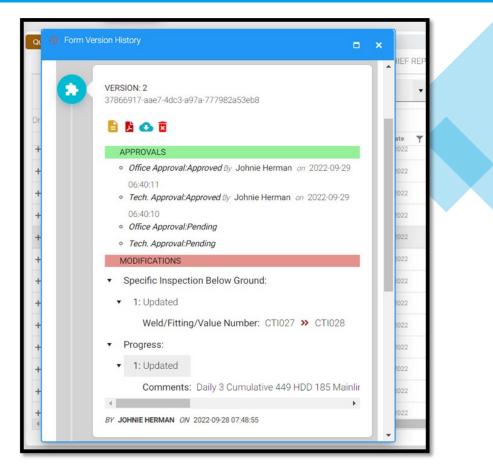
# Integrating Management of Change

- How can you integrate change management into your strategy for technology?
- Consider managing change from project definition to automatically populating Total Install Cost Estimates.



#### **Integrating Version Control**





Version control and managing change is a key element to a healthy technology eco-system

#### Integrating Live Feedback from the Field



#### Integrating Field Accountability & Digital Communication

Accountability and Communication are a key elements to a good strategy

42 PM Wed May 3	***	🕈 al 🗢 🕑 100% 🚮
Back	Excavation Form	Submit
Cancel Permit Request - 1	upon investigation, repair / restoration not nece	essary
YES	NO	N/A
Remarks For This Section		
Paving Repair / Cut Ticket Im	BGE Please touch image to add annotation or comment!	(1) 🔘 🖬 🔞
Capture Location 29.732059, -95.539683, Acc	:uracy: 35.0	•
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<ul> <li>Paving Repair / Restor</li> <li>Final Repair Size</li> <li>Final Repair Depth</li> <li>Paving Complete Date</li> <li>Sign Picked Up</li> </ul>	ation	
<ul> <li>Paving Repair / Restorm</li> <li>Final Repair Size</li> <li>Final Repair Depth</li> <li>Paving Complete Date</li> <li>Sign Picked Up</li> <li>YES</li> </ul>	ation	
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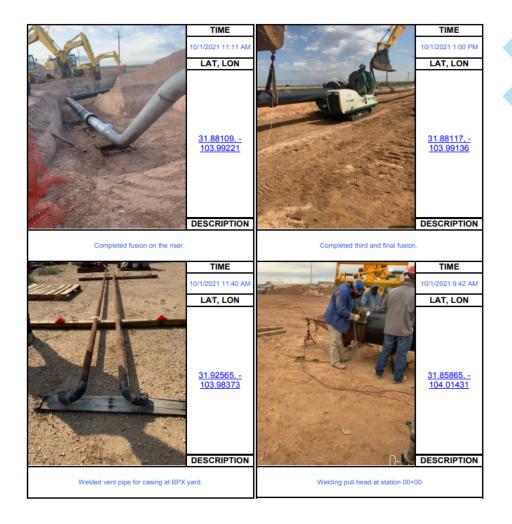
A picture is worth a 1000 words, or is it?

- Annotate images
- Add Descriptions
- High Resolution
- Send in email on the spot
- Location Tagged
- Time Stamped

#### **Integrating Project Compliance**

#### "Does the pipe tally match the weld map?"

_	0/1/2021				_	Berry Bros								
Project Name:				Weather: Off and on rain showers, sunny late Total Welders On Job: 16										
Total Weldir	ig inspec	tors: 4		-		ders On .	JOD: 10							
Crew Type	Station	Station		Total Cut	Total		Welds							
orem Type	Start	End	lootage	Outs	Repairs	Previous	Today	To Date	Previous	Today	To Date			
Firing Line 20	+	+		0	7	330	0	330	330	0	330			
Firing Line 16	+	+		0	9	211	0	211	211	0	211			
Firing Line 8	+	+		0	10	502	0	502	502	0	502			
Tieln Crew 1	+	+		0	0	17	0	17	17	0	17			
Tieln Crew 2	+	+		0	0	101	0	101	101	0	101			
Tieln Crew 3	+	+		0	0	79	0	79	79	0	79			
Tieln Crew 4	+	+		0	0	93	0	93	93	0	93			
Tieln Crew 5	+	+		0	0	132	0	132	132	0	132			
Fabrication Crew	+	+		0	0	89	0	89	88	0	88			
Fusing Crew	+	+		0	0	0	0	0	0	0	0			
Total				0	26	1554	0	1554	1553	0	1553			
Repair Rate 1.67 %														
HDPE (24in) - 46 welds to date. HDPE (24in) - No welding. HDPE (24in) Repair rate - 0% to date. Oil (8in) - 733 welds to date.														
Dil (8") Repair Rate - 1.36% to date. Gas (20/16in) - 775 welds to date. Gas (20/16in) Repair Rate - 2.06% to date														
Contractor welded head. Welders also	as (20/16in) Repair Rate - 2.06% to date contractor welded 1 pull head weld for the bore at the BPX line crossing by CDP, No x-ray on site for the casing or pull ead. Welders also came to BPX material yard and welded 2" vents for casing pipe. Contractor is working on 00 x 200 site so the stainless bypass piping can be welded.													
Larr	stick			10/2/2	:021									
Senior Welding Inspector Signature									Date Si	Date Signed				



# What Is Your Strategy For Technology Integration?

Jason Dishon Survey Director jdishon@ensiteusa.com (512) 619-7292



Kyle Howard President <u>khoward@ensiteusa.com</u> (859) 229-4737





